Financial statements of
Save the Children Canada

December 31, 2024

Deloitte.

Deloitte LLP
Bay Adelaide East
8 Adelaide Street West
Suite 200
Toronto ON M5H 0A9
Canada

Tel: 416-601-6150
Fax: 416-601-6151
www.deloitte.ca

Independent Auditor's Report

To the Board of Directors of
Save the Children Canada

Opinion

We have audited the financial statements of Save the Children Canada (the "Organization"), which comprise the statement of financial position as at December 31, 2024, and the statements of operations and changes in net assets, and of cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies (collectively referred to as the "financial statements").

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Organization as at December 31, 2024, and the results of its operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards ("Canadian GAAS"). Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Organization in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Organization's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Organization or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Organization's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian GAAS will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian GAAS, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Organization's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Organization's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Organization to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Deloitte LLP

Chartered Professional Accountants
Licensed Public Accountants
June 5, 2025

Save the Children Canada
Statement of financial position
As at December 31, 2024

	Notes	2024 $	2023 $
Assets			
Current assets			
Cash	3	**14,765,556**	18,793,104
Marketable securities	3 and 4	**2,251,086**	2,172,539
Accounts receivable		**844,868**	1,744,110
Advances to partners	3	**8,965,555**	6,560,783
Prepaid expenses		**88,036**	229,194
Other assets	17	**37,680**	791,368
		26,952,781	30,291,098
Capital assets	5	**1,180,967**	1,075,869
		28,133,748	31,366,967
Liabilities			
Current liabilities			
Accounts payable and accrued liabilities	12	**4,336,972**	2,167,079
Deferred revenue	3, 6 and 17	**16,582,523**	20,857,969
Deferred lease inducement	7	**10,673**	10,673
		20,930,168	23,035,721
Deferred lease inducement	7	**13,371**	24,044
		20,943,539	23,059,765
Commitments	8		
Net assets			
General Fund	15	**3,115,573**	3,383,402
Strategic Initiatives Fund		**800,000**	1,750,000
Reserve Fund		**3,274,636**	3,173,800
		7,190,209	8,307,202
		28,133,748	31,366,967

The accompanying notes are an integral part of the financial statements.

On behalf of the Board

______________________________, Director

______________________________, Director

Save the Children Canada

Statement of operations and changes in net assets

Year ended December 31, 2024

	Notes	General Fund $ (Note 15)	Strategic Initiatives Fund $	Reserve Fund $	2024 Total $	General Fund $ (Note 15)	Strategic Initiatives Fund $	Reserve Fund $	2023 Total $
Revenue									
Contributions	17	**18,113,676**	**—**	**—**	**18,113,676**	18,688,840	—	—	18,688,840
Global Affairs Canada		**32,920,402**	**—**	**—**	**32,920,402**	51,381,507	—	—	51,381,507
International grants		**—**	**—**	**—**	**—**	841,609	—	—	841,609
Interest and other income		**141,068**	**—**	**—**	**141,068**	186,879	—	—	186,879
Bequests		**241,212**	**—**	**1,366,867**	**1,608,079**	206,307	—	1,169,073	1,375,380
		51,416,358	**—**	**1,366,867**	**52,783,225**	71,305,142	—	1,169,073	72,474,215
Program expenses	11 and 17								
International	14	**40,076,007**	**—**	**—**	**40,076,007**	60,624,061	—	—	60,624,061
Canadian		**2,513,750**	**—**	**—**	**2,513,750**	1,878,887	—	—	1,878,887
		42,589,757	**—**	**—**	**42,589,757**	62,502,948	—	—	62,502,948
Operating and other expenses									
Fundraising	11	**6,650,726**	**—**	**—**	**6,650,726**	5,528,243	—	—	5,528,243
Communication		**1,017,792**	**—**	**—**	**1,017,792**	871,923	—	—	871,923
General administration	11	**3,401,710**	**—**	**—**	**3,401,710**	3,082,208	—	—	3,082,208
Amortization		**94,489**	**—**	**—**	**94,489**	125,705	—	—	125,705
Loss on disposal of capital assets	5	**180,600**	**—**	**—**	**180,600**	—	—	—	—
		11,345,317	**—**	**—**	**11,345,317**	9,608,079	—	—	9,608,079
		53,935,074	**—**	**—**	**53,935,074**	72,111,027	—	—	72,111,027
(Deficiency) excess of revenue over expenses for the year before the undernoted		**(2,518,716)**	**—**	**1,366,867**	**(1,151,849)**	(805,885)	—	1,169,073	363,188
Foreign exchange (loss) gain		**(15,980)**	**—**	**—**	**(15,980)**	33,302	—	—	33,302
Change in unrealized gains on marketable securities		**—**	**—**	**50,836**	**50,836**	—	—	39,596	39,596
(Deficiency) excess of revenue over expenses for the year		**(2,534,696)**	**—**	**1,417,703**	**(1,116,993)**	(772,583)	—	1,208,669	436,086
Net assets, beginning of year		**3,383,402**	**1,750,000**	**3,173,800**	**8,307,202**	2,997,316	1,750,000	3,123,800	7,871,116
Inter-fund transfers	9	**2,266,867**	**(950,000)**	**(1,316,867)**	**—**	1,158,669	—	(1,158,669)	—
Net assets, end of year		**3,115,573**	**800,000**	**3,274,636**	**7,190,209**	3,383,402	1,750,000	3,173,800	8,307,202

The accompanying notes are an integral part of the financial statements.

Save the Children Canada

Statement of cash flows

Year ended December 31, 2024

	2024	2023
	$	$
Operating activities		
(Deficiency) excess of revenue over expenses for the year	**(1,116,993)**	436,086
Items not affecting cash flows		
Change in unrealized losses on marketable securities	**(50,836)**	(39,596)
Amortization of capital assets	**94,489**	125,705
Loss on disposal of capital assets	**180,600**	—
Amortization of deferred lease inducement	**(10,673)**	(10,673)
	(903,413)	511,522
Changes in working capital items		
Accounts receivable	**899,242**	1,013,701
Advances to partners	**(2,404,772)**	1,303,733
Prepaid expenses	**141,158**	(100,244)
Other assets	**753,688**	(791,368)
Accounts payable and accrued liabilities	**2,169,893**	(1,232,781)
Deferred revenue	**(4,275,446)**	(7,081,441)
	(3,619,650)	(6,376,878)
Investing activities		
Purchase of marketable securities, net	**(27,711)**	(64,810)
Purchases of capital assets	**(380,187)**	(649,855)
	(407,898)	(714,665)
Net decrease in cash for the year	**(4,027,548)**	(7,091,543)
Cash, beginning of year	**18,793,104**	25,884,647
Cash, end of year	**14,765,556**	18,793,104

As indicated in Note 3, certain of the Organization's cash and marketable securities are restricted.

The accompanying notes are an integral part of the financial statements.

1. Nature of operations

As a member of the world's leading independent child rights organization, Save the Children Canada's (the "Organization") mission is to inspire breakthroughs in the way the world treats children, and to achieve immediate and lasting change in their lives. The Organization works to create a world in which every child attains the right to survival, protection, development and participation.

The Organization is a registered charity under the *Income Tax Act (Canada)*, was incorporated in 1946 under Part II of the *Canada Corporations Act* and was continued under the *Canada Not-for-Profit Corporations Act* on March 4, 2014. The Organization is, at the same time, a member of a federated model called Save the Children Association ("SCA"), a Swiss Membership organization.

SCA comprises 30 independent non-profit organization members (27 full members and 3 associate members). In 2011, members of the association created a global implementing structure called Save the Children International ("SCI"), a United Kingdom based charitable entity. All the members of SCA are working to deliver a shared strategy, including vision, mission, values and theory of change. While each member continues to direct and support its own programs, internationally these are implemented by SCI to be delivered through a merged operation within 116 countries, managed through seven regional hubs and reporting to a central office.

The Organization continues to design programs, coordinate with donors and provide technical assistance to ensure program quality, monitoring and reporting. The Organization's program delivery is centered on five thematic priorities in health and nutrition, education, child poverty, child protection and child rights governance. These activities are funded through grants from institutional donors such as Global Affairs Canada and multilateral funding institutions, partnerships with corporations and foundations, and donations from the public.

In addition to development and humanitarian programming, an important part of the Organization's work is achieved through advocacy campaigning and engaging Canadians to take action to advance children's rights. The Organization prioritizes responding to the needs of the most marginalized, deprived and hardest to reach children living in places like war zones, remote communities and refugee camps who are most at risk.

The Organization controls STCC NPO by virtue of common Board members. STCC NPO was incorporated under the Canada Not-for-Profit Corporations Act on October 22, 2018 and established to pass through certain costs not related to Canadian operations and coordinate activities of the Organization with those of other SCA members.

2. Summary of significant accounting policies

Basis of presentation

The financial statements have been prepared in accordance with Canadian accounting standards for not-for-profit organizations using the deferral method of reporting restricted contributions, and reflect the following significant accounting policies. The financial statements of STCC NPO have not been consolidated with the financial statements of the Organization. Details of this non-consolidated entity are provided in Note 16.

Financial instruments

The Organization's financial assets are comprised of cash, marketable securities, accounts receivable and advances to partners. Financial liabilities are comprised of accounts payable and accrued liabilities.

2. Summary of significant accounting policies (continued)

Financial instruments (continued)

Financial assets and financial liabilities are initially recognized at fair value when the Organization becomes a party to the contractual provisions of the financial instruments. Subsequently, all financial instruments are measured at amortized cost, except for investments in marketable securities quoted in active markets, which are carried at fair value. Any subsequent changes in fair value are recorded in the Statement of operations and changes in net assets.

The fair value of marketable securities is determined directly from published bid prices in an active market.

Marketable securities

Marketable securities are comprised of mutual funds traded in active markets.

Advances to partners

Advances to partners, represent funding advanced to SCI and project partners for international and domestic projects and are recognized as program expenses when the underlying costs are incurred.

Capital assets

Capital assets are recorded at cost. Amortization is recorded on the straight-line basis as follows:

Furniture, fixtures and equipment	5 years
Computer hardware	3 years
Asset for implementation of software services	5 years
Leasehold improvements	Term of lease

Work-in-progress capital assets are not amortized until the capital asset is available for use.

Revenue recognition

The Organization uses the deferral method of accounting for restricted contributions. Under this method, restricted contributions and grants are deferred and recognized as revenue when the related eligible program expenses are incurred.

Interest and other income includes dividend and interest income. Unrealized investment gains and losses are separately presented on the statement of operations and changes in the net assets.

Donated services

The Organization’s activities include time donated by a number of volunteers. Since no objective basis exists for recording and assigning values to these donated services, they are not reflected in these financial statements.

Expenses

Program expenses are recorded on the accrual basis. General administration and fundraising expenses are recorded on the accrual basis and represent expenses incurred in Canada.

2. Summary of significant accounting policies (continued)

Deferred lease inducement

Deferred lease inducement consists of a leasehold improvement allowance which is amortized on a straight-line basis over the term of the lease.

Allocation of expenses

The Organization allocates general support costs consisting of rent and utilities, and shared costs, to program and fundraising expenses based on budgeted headcount.

Foreign currency translation

Assets and liabilities denominated in foreign currencies are translated into Canadian dollars at exchange rates in effect on the reporting dates, and revenue and expenses are translated at rates which approximate those in effect on the transaction dates. Foreign exchange gains and losses are included in the Statement of operations and changes in net assets.

Reserve Fund

The Reserve Fund was internally restricted by the Board of Directors to provide a reserve to protect the Organization in adverse circumstances. It is funded by an allocation of bequest contributions and through Board approved transfer of unrestricted contributions from the General Fund. Funding in excess of the Reserve Fund target is transferred to the General Fund or may be used for other specific expenses as determined by the Board of Directors.

Strategic Initiatives Fund

The Strategic Initiatives Fund is internally restricted and was established in 2016 to be funded from transfers from the General Fund and used for specific purposes in building the capacity of the Organization and funding longer term initiatives, as determined by the Board of Directors.

Donations in-kind

Donations in-kind are valued at fair value which is determined based on the valuation provided by donors not exceeding retail prices for similar goods at the time the goods were received. The recognition of donations in-kind is limited to donations where the Organization takes possession or constructive title of the donation in-kind and either the Organization was the original recipient of the donations, or was involved in partnership with the end user third party organization, or the donations were used in the Organization’s programs. Donations in-kind are recorded as revenue and expense at the time when they are received by the beneficiary of the donation in-kind.

Use of estimates

The preparation of financial statements in accordance with Canadian accounting standards for not-for-profit organizations requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and the disclosure of contingencies at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates. Accounts requiring significant estimates and assumptions include the valuation of marketable securities, accrued liabilities, the recognition of deferred revenue, and amortization of capital assets.

2. Summary of significant accounting policies (continued)

Adoption of new accounting standard

Accounting Guideline 20 - Customer's accounting for cloud computing arrangements

Effective January 1, 2024, the Organization adopted Accounting Guideline 20 - *Customer's accounting for cloud computing arrangements* ("AcG-20"), which provides guidance on how expenditures such as implementation costs should be accounted for as well as determining whether an intangible exists in a cloud computing arrangement. AcG-20 allows entities to adopt a simplification approach consisting in expensing all costs associated with the cloud computing arrangement that are within the scope of AcG-20; however, the Organization chose to not adopt the simplification approach.

As a result of the implementation of AcG-20, management has concluded that the Organization's cloud computing arrangements; specifically, its accounting system, does not meet the definition of an intangible asset and the recognition criteria in accordance with Section 3064 – *Goodwill and Intangible assets*, and consequentially recognizes as software service expense its subscription fee to access the accounting system, as incurred. Refer to Note 8 for the period of access by the Organization to software service.

As permitted in AcG-20, the Organization capitalizes directly attributable expenditures on implementation activities related its software service (see *Capital assets* policy above). As disclosed in Note 5, $1,022,924 has been recorded as an asset for implementation of software service - work-in-progress, as at the year-end ($654,870 as at December 31, 2023).

AcG-20 requires its retrospective application; however, there is no impact to the prior year's financial statements as the asset for implementation of software services is not yet available for use.

The accounting policies of the Organization have been updated to reflect the adoption of AcG-20.

3. Restricted cash and marketable securities

	2024	2023
	$	$
Total cash and marketable securities		
Cash	**14,765,556**	18,793,104
Marketable securities (Note 4)	**2,251,086**	2,172,539
	17,016,642	20,965,643
Externally restricted		
Deferred revenue (net of gifts-in-kind of $37,680 ($791,368 in 2023))	**16,544,843**	20,066,601
Payable to partners	**3,260,955**	488,095
Less: advances to partners	**(8,965,555)**	(6,560,783)
	10,840,243	13,993,913
Cash and marketable securities not subject to external restrictions and before internally restricted net assets	**6,176,399**	6,971,730
Internally restricted		
Strategic Initiatives Fund	**800,000**	1,750,000
Reserve Fund	**3,274,636**	3,173,800
	4,074,636	4,923,800
Unrestricted cash and marketable securities	**2,101,763**	2,047,930

4. Marketable securities

Marketable securities consist of the following:

	2024 Cost $	**2024 Fair value $**	2023 Cost $	2023 Fair value $
Canadian short-term income mutual fund	**698,734**	**670,244**	682,252	635,248
Bond fund mutual fund	**1,242,593**	**1,065,129**	1,252,731	1,042,945
Investment savings mutual fund	**515,713**	**515,713**	494,346	494,346
	2,457,040	**2,251,086**	2,429,329	2,172,539

5. Capital assets

	2024 Cost $	**2024 Accumulated amortization $**	**2024 Net book value $**	2023 Net book value $
Furniture, fixtures and equipment	**296,594**	**296,214**	**380**	68,716
Computer hardware	**718,228**	**681,468**	**36,760**	50,780
Leasehold improvements	**510,061**	**389,158**	**120,903**	301,503
Work-in-progress - Asset for implementation of software services	**1,022,924**	**—**	**1,022,924**	654,870
	2,547,807	**1,366,840**	**1,180,967**	1,075,869

Work-in-progress capital assets balance is comprised of directly attributable expenditures on implementation activities related to software service not yet available for use.

During the year, capital assets with a cost of $370,569 ($524,387 in 2023) and accumulated amortization of $189,969 ($524,387 in 2023) were written-off. The resulting loss on disposal of $180,600 (nil in 2023) is recorded as an expense in the Statement of operations and changes in net assets.

6. Deferred revenue

Deferred revenue consists of the following:

	2024 $	2023 $
Global Affairs Canada	**10,230,305**	12,146,522
Donations	**5,313,545**	8,035,858
Foundations	**1,038,673**	635,112
International Grants	**—**	40,478
	16,582,523	20,857,969

7. Deferred lease inducement

	2024	2023
	$	$
Opening balance	**34,717**	45,390
Less: amortization	**(10,673)**	(10,673)
Ending balance	**24,044**	34,717
Less: current portion	**(10,673)**	(10,673)
	13,371	24,044

8. Commitments

(a) The Organization has entered into operating commitments, rental leases and commitments to make expenditures on cloud computing arrangements with various expiry dates to 2034. The annual payments are as follows:

	$
2025	343,840
2026	347,805
2027	347,480
2028	350,532
2029	352,671
Thereafter	1,458,464
	3,200,792

The remaining period of access by the Organization to software services under its cloud computing arrangements is 5 years.

(b) The Organization received funding from Global Affairs Canada to support projects in various countries. The funding is dependent upon agreements, which require, in some cases, that the Organization contribute to the project(s) a cost share as a set percentage in the form of cash. Future cost share commitments consist of the following:

	Total cost-share commitments	Secured commitments	Balance
	$	$	$
2025	19,444	—	19,444
2026	1,243,426	682,691	560,735
2027	1,584,302	12,825	1,571,477
2028	426,210	—	426,210
2029	375,940	—	375,940
	3,649,322	695,516	2,953,806

9. Inter-fund transfers

During the year, the Board of Directors approved the following inter-fund transfers:

(a) $950,000 (nil in 2023) from the Strategic Initiatives Fund to the General Fund;

(b) $50,000 (nil in 2023) from the General Fund to the Reserve Fund; and

(c) $1,366,867 ($1,158,669 in 2023) from the Reserve Fund to the General Fund.

10. Guarantees

In the normal course of business, the Organization enters into agreements that meet the definition of a guarantee. The Organization's primary guarantees subject to disclosure are as follows:

(a) The Organization has provided indemnities under a lease agreement for the use of an operating facility. Under the terms of this agreement, the Organization agrees to indemnify the counter parties for various items including, but not limited to, all liabilities, loss, suits, and damages arising during, on or after, the term of the agreement. The maximum amount of any potential future payment cannot be reasonably estimated.

(b) The Organization indemnifies all directors and volunteers for various items, including but not limited to, all costs to settle suits or actions due to services provided to the Organization, subject to certain restrictions. The Organization has purchased liability insurance to mitigate the cost of any potential future suits or actions. The amount of any potential future payment cannot be reasonably estimated. There were no known actions as at December 31, 2024 and 2023.

11. Allocation of expenses

	Fundraising	**Program expenses**	**General administration**	**2024**
	$	**$**	**$**	**$**
Rent and utilities	**130,976**	**126,883**	**98,232**	**356,091**
Shared costs	**309,118**	**299,458**	**231,839**	**840,415**
	440,094	**426,341**	**330,071**	**1,196,506**

	Fundraising	Program expenses	General administration	2023
	$	$	$	$
Rent and utilities	144,769	251,772	169,946	566,487
Shared costs	135,064	234,895	158,554	528,513
	279,833	486,667	328,500	1,095,000

12. Accounts payable and accrued liabilities

There are no outstanding government remittances as at December 31, 2024 and 2023.

13. Additional information

The Organization is a member of Imagine Canada and has been accredited under its Standards Program, which requires disclosure of the amount of donations receipted for income tax purposes.

During the year, the Organization issued donation receipts for income tax purposes in the amount of $12,365,624 ($13,164,273 in 2023).

14. International program expenses

International program expenses by region, including program management

	2024	2023
	$	$
West Africa	**9,228,557**	24,759,724
East Africa	**7,442,601**	13,089,842
Southern Africa	**6,544,483**	—
Middle East	**3,660,049**	4,385,013
Eastern Europe	**3,128,689**	5,279,727
South America	**1,672,687**	—
Central Africa	**963,598**	—
India/Asia	**503,495**	1,197,834
Central America	**83,883**	1,982,769
	33,228,042	50,694,909
Program management	**6,847,965**	5,900,217
International Partners	**—**	4,028,935
	40,076,007	60,624,061

International program expenses by context

	2024	2023
	$	$
International Development	**27,671,490**	32,149,158
International Humanitarian Response	**12,404,517**	28,474,903
	40,076,007	60,624,061

15. General Fund

	Operations	**Invested in capital assets**	**2024 Total**
	$	**$**	**$**
Balance, beginning of year	**2,307,533**	**1,075,869**	**3,383,402**
Deficiency of revenue over expenses	**(2,440,207)**	**(94,489)**	**(2,534,696)**
Inter-fund transfers (Note 9)	**2,266,867**	**—**	**2,266,867**
Purchases of capital assets	**(380,187)**	**380,187**	**—**
Disposal of capital assets	**180,600**	**(180,600)**	**—**
	1,934,606	**1,180,967**	**3,115,573**

	Operations	Invested in capital assets	2023 Total
	$	$	$
Balance, beginning of year	2,445,597	551,719	2,997,316
Deficiency of revenue over expenses	(646,878)	(125,705)	(772,583)
Inter-fund transfers (Note 9)	1,158,669	—	1,158,669
Purchases of capital assets	(649,855)	649,855	—
	2,307,533	1,075,869	3,383,402

16. STCC NPO

Financial summaries of STCC NPO as at, and for the years ended, December 31, 2024 and 2023, are as follows:

Financial position

	2024	2023
	$	$
Total assets	1,432,279	1,612,992
Total liabilities	1,432,279	1,035,213
Total net assets	—	577,779
	1,432,279	1,612,992

Results of operations

	2024	2023
	$	$
Total revenue	4,357,510	3,201,189
Total expenses	4,935,289	2,913,838
(Deficiency) excess of revenue over expenses	(577,779)	287,351

Cash flows

	2024	2023
	$	$
Cash from operations	372,545	38,676

Related party balances and transactions

During the year, the Organization made payments on behalf of STCC NPO in the amount of $3,968,129 ($2,913,838 in 2023), of which $354,528 ($216,223 in 2023) is outstanding from STCC NPO as at December 31, 2024. In addition, the Organization received $577,779 (nil in 2023) from STCC NPO for certain administrative services provided by the Organization to STCC NPO.

17. Donations in-kind

The financial statements include $1,997,337 ($2,369,931 in 2023) with respect to donations in-kind, which is included in contributions revenue and program expenses in the statement of operations and changes in net assets. In addition, donated gift-in-kind valued at $37,680 ($791,368 in 2023) are included in deferred revenue and in other assets in the statement of financial position.

18. Risk management

Liquidity risk

Liquidity risk is the risk that the Organization will not be able to meet its financial obligations as they fall due. The Organization's approach to managing liquidity risk is to ensure, as far as possible, that it will always have sufficient liquidity to meet its liabilities when due, under both normal and stressed conditions, without incurring unacceptable losses or risking damage to the Organization's reputation. In addition, the Organization maintains an Internally Restricted Reserve Fund.

Credit risk

Credit risk is the risk that one party to a financial instrument will fail to discharge an obligation and cause the other party to incur a financial loss. Financial instruments exposed to credit risk include marketable securities and accounts receivable. The Organization's investment policy defines permitted investments, which minimizes its credit risk.

Interest rate risk

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. The Organization is exposed to interest rate risk through its markable securities that include underlying fixed income investments. The Organization's investment policy defines permitted investments, which minimizes its interest rate risk.

Currency risk

Currency risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate due to changes in foreign exchange rates. The Organization is exposed to currency risk arising from cash, accounts receivable and accounts payable denominated in foreign currency. Balances denominated in foreign currency consist of the following:

				2024
	US dollars	**Euros**	**Australian dollars**	**Great Britain pounds**
	$	**$**	**$**	**$**
Cash	**209,370**	**868,679**	**—**	**—**
Accounts receivable	**457,518**	**—**	**—**	**—**
Accounts payable	**188,396**	**41,551**	**7,669**	**30,058**

				2023
	US dollars	Euros	Australian dollars	Great Britain pounds
	$	$	$	$
Cash	365,398	851,127	—	—
Accounts receivable	148,227	—	—	—
Accounts payable	355,305	—	—	—

There are no changes in risk exposures from the prior year.

19. Related party balances and transactions

Related parties include STCC NPO, SCI and SCA.

STCC NPO

Related party balances and transactions with STCC NPO is disclosed in Note 16.

SCI

During the year, the Organization made payments to SCI of $28,663,143 (47,019,640 in 2023) with respect to international programming, and $2,379,202 ($3,216,606 in 2023) with respect to membership fees. As at December 31, 2024, balances with SCI include accounts receivable of $2,077,840 ($4,033,697 in 2023).

SCA

During the year, the Organization made payments to SCA of $1,051,797 ($812,327 in 2023) with respect to membership fees. As at December 31, 2024, balances with SCA include accounts payable of nil ($24,547 in 2023).