

2016 ANNUAL REPORT



SAVETHE CHILDREN'S Child Friendly Spaces allow boys and girls to socialize, play and receive psychosocial support to help them cope during emergencies.

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Together saving more lives

Save the Children is a proud member of the Humanitarian Coalition.

COVER PHOTO: When the violence in Aleppo, Syria, intensified in December, Save the Children and our partners were on the ground working to help children and their families as they fled to safety.

PAGE 2: Save the Children was able to mobilize quickly after Hurricane Matthew slammed the coast of Haiti on October 4,2016 with 230 km/h winds, leaving behind a trail of destruction.

BOARD MEMBERS

Jeff Donahue, (Chair)
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resigned February 2016)
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A MESSAGE FROM THE PRESIDENT AND CEO

2016 was a tumultuous year for us all, and a year of great change. With the Brexit vote this summer, and the American election this fall, the world is changing rapidly. However, within all that is new and different. I see some constants. I see the devotion and commitment of our staff, who work to ensure children are protected, supported, and heard, whenever possible. I see the support of our friends and donors, who enable us to achieve all that we do. I see a vibrant community that comes together, sharing a dream for what is possible for children and the world in which they live. And I'm honoured to be part of it.





2016 was also significant because of our Every Last Child campaign launch. This global commitment from Save the Children is powerful, and it articulates our belief in the importance of helping those most vulnerable and excluded children. Our campaign is about justice, and is about the right of every child – every last child - to survive, learn, and be protected. Too often these rights are going unfulfilled and children are suffering, both in Canada and around the world. Together, we owe the world's children more. And together, I know we can do better.

Thank you for being part of Save the Children's community in 2016. I look forward to your support and commitment in 2017, as we push to reach the world's most vulnerable children, and do whatever it takes to reach every last child.

Patricia Erb,
President and CEO



EVERYLAST CHILD

CAMPAIGN SUMMARY

In 2015, at the United Nations, the Sustainable Development Goals were agreed upon and committed to. These 17 goals articulate what kind of a world we want to live in and, among other things, aim to eradicate poverty and achieve gender equality and the empowerment of all women and girls. With targets to achieve for 2030, the

SDGs require us to do better for each other, and for the planet.

In April 2016, Save the Children launched its newest global campaign, Every Last Child (ELC). The ELC campaign commits to ensuring that all children survive, learn, and are protected. It specifically aims to reach the most vulnerable children, those who are hardest to reach and. as a result, are the most likely not to have access to essential services and therefore be unable to realize their fundamental rights. The Every Last Child campaign will have global focuses - in 2016, those were refugee children, and girls, two of the most vulnerable and excluded groups of children - and also national level focuses. The ELC campaign will



tackle some of the key causes of exclusion and do whatever it takes to ensure every last child survives, learns and is protected. We know this is not a small commitment. But we are audacious enough to believe that it is possible.

Reaching these excluded children will be hard. A key first step is tackling the causes of their exclusion, and that will not be easy. But Save the Children has never backed away from a challenge. Among other things, the Every Last Child campaign will work to ensure more vulnerable and excluded children survive, and have access to quality education. We know this is possible, but we also know it's not easy. It requires tenacity, and commitment. It requires

us to be brave, and to be loud, and to fight some difficult battles.

These were the very same circumstances our founder, Eglantyne Jebb, found herself confronting when she established the Save the Children fund nearly 100 years ago. We are certain that she would be proud of the work we have done, but even more certain how inspired she would be by the work we are committed to doing with our Every Last Child campaign.

We are doing whatever it takes to reach the world's most excluded children. With your help we can get the world to put excluded children first and tackle the barriers that prevent them from surviving and thriving. We won't stop until every last child survives and fulfils their potential.







2016 PROGRAM HIGHLIGHTS

OUR COMMITMENT TO REACH EVERY LAST CHILD

While large-scale disasters like Hurricane Matthew and the ongoing conflict in Syria continue to grab media attention, throughout the year there are constant smaller disasters, as well as long-term development programs, that Save the Children is proud to deliver, all around the world. With the firm belief that every child has the right to a childhood, these programs are essential to ensuring we achieve our goal of reaching every last child.





2016 PROGRAM HIGHLIGHTS

At Save the Children, supporting and protecting children is in our DNA. It's what drives us to do whatever it takes to reach every last child.

JORDAN

Providing vocational training, establishing child care centres and training staff to run them

AFGHANISTAN

A project to improve the nutritional status of young children and women of reproductive age

BANGLADESH

Education for Youth Empowerment (EYE) supports children and adolescents who work to support their families

0 VIETNAM

Rehabilitation for water sources and sanitation facilities after tropical storms

YEMEN

Providing mobile health and nutrition teams, clean water and sanitation facilities

ETHIOPIA

A project to improve the nutritional status of young children and pregnant and lactating women

5 NIGERIA AND SOMALIA Preventing child, early and forced marriage

MALAWI AND MOZAMBIQUE

Training for community health workers and support for the development of a community health committee

MALI

The creation of quality pre-school and elementary education infrastructure



















O COLOMBIA

Communities on Colombia's Pacific coast are largely composed of Indigenous and Afro-Colombian peoples and have high education dropout rates. Schools are difficult to access, and the curriculum doesn't reflect the culture of the local people.

Vive La Educacion aims to get these vulnerable children back into the school system by providing options for accessing education. Teachers and community members are also given training and are supported as they modify curriculum.

2 MALI

In Mali, Save the Children works as part of a consortium project called Project d'Amerlioration de l'Access aux Services d'Education de Qualité, or PASEQ. PASEQ guarantees children access to quality educational infrastructure in pre-schools and elementary schools by improving the school's nutrition programs, and health and hygiene facilities. It promotes gender equality and advocates for sustainable school management with increased involvement of parents and community leaders. Delivered across Mali, Save the Children's focus has been the regions of Sikasso and Yorosso, in the south of the country.

3 YEMEN

The situation in Yemen today is catastrophic. Two years of conflict has led to a population suffering from hunger, lack of supplies, and a collapsing healthcare system. Save the Children is operating mobile health and nutrition teams and providing training to prevent and respond to children affected by acute malnutrition. We're also providing clean water and rehabilitating water and sanitation facilities in communities, schools and health centres.

4 ETHIOPIA

In Ethiopia, Save the Children runs a project called INSPIRE. It's geared at improving the nutritional status of children under five, and pregnant and lactating women. The project works not only to provide better information and awareness around nutrition and cooking with local ingredients, but also to increase and improve access to food production by women, as well as gender-sensitive water and sanitation services.







5 NIGERIA AND SOMALIA

Globally, one girl under the age of 15 is married every 7 seconds. The consequences of early marriage can be devastating for girls. Their rights are compromised, often they aren't allowed to continue their education, and there are negative health implications for early pregnancy and unhealthy pregnancy spacing.

Save the Children is working in Somaliland and Nigeria to combat Child, Early, and Forced Marriage through a program that aims at prevention, protection, and empowerment.

MALAWI AND MOZAMBIQUE

To combat high rates of mortality in children under five, in Mozambique and Malawi Save the Children is expanding its integrated Community Case Management (iCCM) services at the community level. We're training community health workers across the countries, organizing social mobilization activities and supporting the development of community health committees. We're also improving awareness of community health workers and the vital role they play in the health and wellbeing of children in rural areas.

7 JORDAN

In Jordan, Save the Children runs a program called Tumohy, or My Ambition. The program targets Jordanian young people with a focus on women and addresses gender-based barriers they face to employment and training. Recognizing that women's ability to seek employment outside of the home is challenged when they are also tasked with childcare duties and there is nowhere safe to leave their children; Tumohy provides vocational training while establishing child care centres and training staff to run them.

8 AFGHANISTAN

Improving Nutrition for Mothers, Newborns, and Children in Afghanistan is a project aimed at improving the nutritional status of newborns, children under five, and women of reproductive age. In nine provinces across Afghanistan, the project treats children affected by Severe Acute Malnutrition, trains community health workers on nutrition basics, and runs educational sessions where mothers learn about nutrition and how to prepare balanced foods from local sources. We also set up breastfeeding centres in health clinics, where midwives can speak to pregnant women about the importance of breastfeeding.

BANGLADESH

In Bangladesh 17% of the population lives in extreme poverty, and 7.4 million children and adolescents work to support their family. Our project, Education for Youth Empowerment (EYE), aims to ensure working children and youth in Bangladesh have the skills needed to complete basic education and find employment, as well as to advocate for their rights. With a goal of longterm change in local governance and the delivery of education and protection services to families living in slums in Dhaka, our program uses an integrated, community-based approach.

10 VIETNAM

In October, Central Vietnam was hit by three consecutive tropical storms, causing extensive rainfall. More than 800mm fell in some areas and some communities were under 2.8 metres of water. The storms affected more than 650,000 people and vast farming areas and food stocks were destroyed.

Save the Children rehabilitated water sources and sanitation facilities. We also distributed cash transfers to mothers, allowing them to determine their own needs, while supporting the local economy.



What makes a **Child Friendly Space?**





Parents can leave children in a safe space for a few hours or longer to deal with pressing concerns



Enablina children to have access to books and educational instruction

ART SUPPLIES

Creativity allows children who have suffered trauma a safe space to express themselves and start the process of healing

A chance for kids to be kids; to be with other children. have access to games and fun, and recover their resilience



Experienced people are on hand to help children as they begin to recover from trauma



Safe drinking water is always provided

FOOD

Ensuring each child receives nutritious



meals where needed

Physical and emotional safety is of the utmost importance to children who have experienced trauma

CLOTHING

Your generous donations allow us to provide clothing to children in our programs



In every Child Friendly Space



As needed

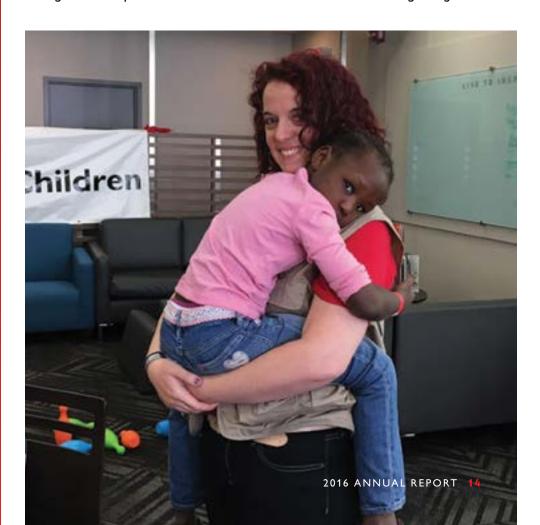
INDIGENOUS AND CANADIAN PROGRAMS

In May of 2016, a forest fire burning in Alberta increased with such severity that the government was forced to declare a state of emergency and require mandatory evacuations for the town of Fort McMurray and surrounding First Nation communities. This resulted in more than 80,000 people being displaced.

FORT MCMURRAY WILDFIRE RESPONSE

The wildfire burned 589, 552 hectares and is amongst the worst fire disasters in Canadian history. Nicknamed 'the beast', it destroyed 2,400 structures in Fort McMurray, with an additional 500 homes and buildings declared uninhabitable. It caused more than \$9 billion in estimated insurance claims.

Save the Children reacted quickly and was one of the first emergency response organizations on the ground. With a focus of ensuring children in emergencies are protected – and with our commitment to reaching every last



child – we immediately mobilized to provide essential items to children and their families – clothing, hygiene kits, diapers, etc. - as well as opening Child Friendly Spaces (CFS). These areas are staffed by trained Save the Children personnel, and provide children an opportunity to socialize and begin their recovery. They also provide parents time to tackle postdisaster needs, like insurance claims. We heard from parents how much they and their children valued the CFS when one mum told us, "Hiba likes playing at the Space. She calls it school. She always asks me, 'Mummy, can we go to school?' I'm glad she's in a safe environment ... She loves the crafts, and colouring, and drawing, and reading the books."

We're proud to report that we ran six Child Friendly Spaces, reaching 695 children as part of our emergency response. We distributed a range of supplies, including 385 books, 733 family hygiene kits, and 5,000 comfort kits. We also trained 75 volunteers in mental health support for children affected by the fire.

Save the Children's largest emergency response in Canada wrapped up its programming as the re-housing efforts in Fort McMurray began, and our Child Friendly Spaces were closed by the end of June, with interim programming running in Fort McMurray for the summer. With the disaster over, our programming shifted from emergency response to recovery. In the fall we began training teachers, principals and guidance counsellors in our Journey of Hope program, which helps children build resiliency after a disaster. Journey of Hope will be

available in Fort McMurray schools in 2017, and we look forward to continuing to support children and the families impacted by the wildfire in Alberta.







EMERGENCY PREPAREDNESS PROGRAM

Communities around the world and in Canada face a variety of potential disasters, whether a flood, storm, drought, or violence. For communities that routinely face hazards – whether natural or man-made – preparedness and planning are key for success. For a community to retain its resiliency, they must have plans that protect all their members – especially children – from natural disasters and climate change events.

Leveraging its global expertise in emergency preparedness – particularly as relates to children – Save the Children runs a child-centered emergency preparedness program aimed at Indigenous communities in Canada who are particularly vulnerable to, or already experience emergencies. The program ensures children are empowered with the skills and knowledge needed to stay safe during emergencies, and key members of the community are prepared and equipped to protect children during emergencies.

Culturally safe, tailored preparedness and child protection training is delivered to children and youth, parents, Elders, first responders, front line workers and other community members, as is material support for preparedness, such as different forms of emergency kits. From these training events, attendees take their emergency preparedness skills back to their respective communities and build capacity with other community members, particularly those working with children.



Save the Children's emergency preparedness program began as a pilot initiative in 2015 that concluded in spring, 2016. During that time we reached over 500 children and youth in Siksika Nation, and 138

in Wabaseemoong Independent
Nations. Based on this initial success
and with a goal of expansion, much
of 2016 was spent developing
relationships with other Indigenous
communities, and working to
ensure our programming was both
adaptable and culturally relevant.
We are so pleased to say that in
2017, we look forward to working
with nine First Nations communities
in Manitoba and Ontario.

In emergencies children are always the most vulnerable, but with our commitment to reach every last child and our work with at-risk Indigenous communities in Canada, we're proud of the accomplishments we've made together, to ensure children remain protected, regardless of circumstances.



WIISOKODAADIG YOUTH PEER HELPER

Having programs at home in Canada, as well as supporting those that run internationally, is of utmost importance to everyone at Save the Children. With a campaign goal of reaching every last child, our commitment to ensuring all children survive, learn, and are protected, requires us to start with vulnerable children at home. In Canada, Indigenous Peoples lead their non-Indigenous counterparts in too many negative measurements. 60% of status First Nations children and youth live in poverty, and suicide rates among First Nations and Inuit youth are six to 13 times higher than the national rate. Suicide clusters are a phenomenon commonly seen in isolated First Nations communities where one youth suicide will motivate other youth to attempt suicide.

Run in association with the Kenora Chiefs Advisory, the Wiisokodaadig Youth Peer Helper program is a peer-to-peer support model, which aims to help Indigenous young people help their friends with mental health and suicide issues. Through the training, young people learn and collaborate not only with each other, but with community members, adults, and Elders. The program blends both contemporary approaches and traditional aspects of Anishinaabe culture, to appeal directly to the young people's experiences.

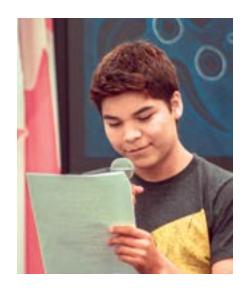
The results speak for themselves. In 2016, 11 in-school workshops were delivered across communities in Northern Ontario, on topics such as bullying, self-esteem and family



The Wiisokodaadig Youth Peer Helper program blends both contemporary approaches and traditional aspects of Anishinaabe culture, to appeal directly to the young people's experiences.

violence. 288 children and youth attended these workshops. Of the Peer Helpers who were trained, 80% said their experience had helped develop their self-esteem, 94% said the program helped them develop their communication skills to face future challenges, and 93% said the program had helped them build their Anishinaabe identity,

This program is an important one, and we are pleased and proud to partner with Kenora Chiefs Advisory in its delivery,





INTERNATIONAL **PROGRAMS**

THE ONGOING CHILD REFUGEE CRISIS

2016 saw the conflict in Syria mark its 5th anniversary. Living in the shadows of war deeply affects children. Parents tell us about seeing their children become more aggressive, withdrawn and depressed. Children like Yaman*. Yaman is five years old and, after violence broke out extremely close to his home, he stopped speaking. Yaman's family fled Syria, and they now live in Za'atari Camp in Jordan, where they access a variety of Save the Children services.

It's for children like Yaman that our Every Last Child campaign exists. Save the Children believes that all children should be able to fully realize their rights, and we will continue to do whatever it takes to reach every last child.

With the Child Refugee Crisis impacting so many countries, our work to address this emergency varies greatly. In Za'atari Camp in Jordan, we run the daily bread distribution program for all the 79,000 people living there. We also run a kindergarten program, and an Infant and Young Child Feeding program, to ensure proper nutrition for mothers and infants. In Syria itself, we run a maternity hospital – which was attacked in 2016 - providing critical care for mothers and infants.

We also supply essential items like food, water, blankets and hygiene supplies.

In December, we were horrified at the sudden increase in violence in Aleppo. Thousands of children and their families were forced to flee their homes, in the midst of chaos and conflict. Thanks to our partners on the ground, Save the Children was able to assist and ensured that the boys, girls and families had access to survival necessities like food, water, warm clothes, and medical assistance.

We continue to call for a political solution to end this conflict. Without one, we risk losing an entire generation of Syrian children. But even surrounded by violence, the resilience and optimism of children is astounding. When we asked one five-year-old Syrian girl what she wanted to be when she grew up, she told us, "a queen and a doctor." We will do whatever it takes to support those goals, as we will for every last child.

*Name has been changed to protect the privacy and identity of the child.







HURRICANE MATTHEW IN HAITI

On October 4, 2016, Hurricane Matthew slammed the coast of Haiti with 230 km/h winds and left behind a trail of destruction. Torrential rains produced severe flooding and landslides.

It was the most powerful storm to impact Haiti in 50 years - and the country had still not fully recovered from the massive 2010 earthquake. The hurricane caused deaths and injuries. It displaced thousands of families and left 1.4 million Haitians in need of humanitarian assistance, including 592,000 children. In the hardest-hit regions, up to 80% of the houses were damaged or destroyed. Roads were blocked, causing

challenges for the successful delivery of aid. Farms, crops, livestock, and entire communities were all washed away. For a fragile country that is one of the poorest nations in the Western Hemisphere, this disaster was catastrophic.

Save the Children was able to mobilize quickly as we maintain an active presence in Haiti - in some regions, such as Camp Perrin and Beaumont, we were the only international organization providing assistance. We instantly deployed our Emergency Health Unit to combat the urgent risk of waterborne diseases like cholera. Unique to our Hurricane Matthew response was the inclusion of a Gender Equality Advisor, from Save the Children Canada. This enhanced gender equality support helped bolster our ability to respond

effectively to the differing needs of girls and boys, women and men. This type of tailored response is vital in a successful emergency response where needs are constantly changing.

We also ran Child Friendly Spaces and, in addition to supplying basic necessities, focused on helping Haiti's devastated education system recover. As a result of the storm all schools were closed and many of them were too damaged to reopen after the storm.

In the hardest-hit regions we rehabilitated 18 schools, as well as distributed kits and supplies to teachers and students. Education is a fundamental right for children, and the key to a bright future. Save the Children believes that education especially in emergencies – is key for every last child to not only recover, but to thrive.







YOUTH IN ACTION

Youth in Action (YiA) continues to be a flagship program for Save the Children. This ambitious project, which aims to reach almost 40,000 out of school, rural youth in five countries across Africa – Burkina Faso, Egypt, Ethiopia, Malawi, and Uganda – is a source of pride for everyone involved.

The communities where YiA works are often extremely isolated.
This year, we travelled to Malawi, to meet some of our program participants. Malawi is one of the poorest countries in the world, and the areas where YiA works often have no paved roads, running water, or electricity. Basic services like schools and hospitals are quite far away. Life is often focused on making

ends meet. For the young people in communities like this, Youth in Action is more than just a program, it's the power of opportunity – the chance to break the cycle of poverty.

We met Martida, a nineteen year-old single mother who defied community expectations by opening a unisex salon in her village. After initial reluctance — as men typically would not attend a salon that serviced women — she now has a steady stream of clients of both sexes. She's saving money and already started raising chickens as a side business. Her goal is to open a chain of salons and hire other young people like herself.

We also met Never. Never was an orphan who dropped out of school at age eight. Thanks to Youth in Action, he pursued vocational training and is now a successful bricklayer,



having built homes throughout his community – including two for himself and his brother. They even have a plot of land that they farm together, alongside savings in the bank.

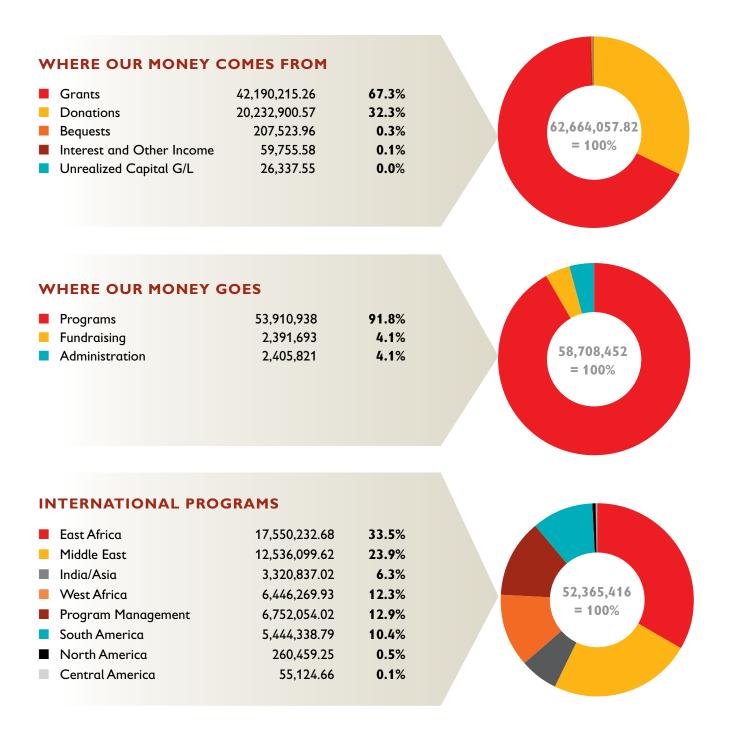
Youth in Action gave Martida, Never, and all its participants marketable skills, like literacy, financial capabilities, and small business know-how. But it also gave them a leg up, and the power to dream of something better, which is the best legacy this program could ever aim for.







FINANCIAL OVERVIEW



REPORT OF THE INDEPENDENT AUDITOR ON THE SUMMARY FINANCIAL STATEMENTS

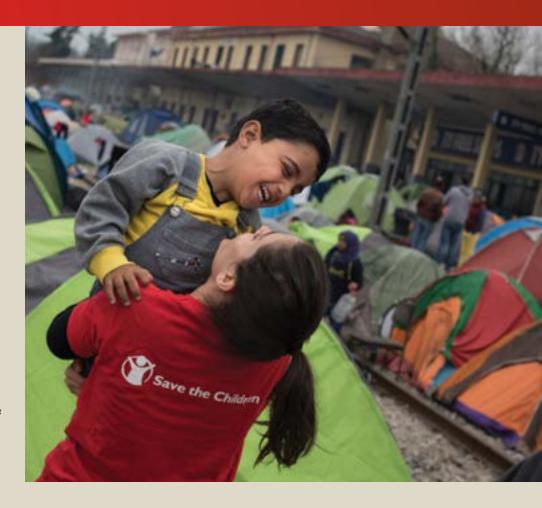
To the Members of Save the Children Canada

The accompanying summary financial statements, which comprise the summary statement of financial position as at December 31, 2016 and the summary statement of operations and changes in net assets for the year then ended, and a summary of significant accounting policies and other explanatory information are derived from the audited financial statements of Save the Children Canada (the "Organization") for the year ended December 31, 2016. We expressed an unmodified audit opinion on those financial statements in our report dated May 29, 2017.

The summary financial statements do not contain all the disclosures required by Canadian accounting standards for not-for-profit organizations. Reading the summary financial statements, therefore, is not a substitute for reading the audited financial statements of the Organization.

Management's Responsibility for the Summary Financial Statements

Management is responsible for the preparation of a summary of the audited financial statements on the basis described in the Note to the summary financial statements.



Auditor's Responsibility

Our responsibility is to express an opinion on the summary financial statements based on our procedures, which were conducted in accordance with Canadian Auditing Standard ("CAS") 810, "Engagements to Report on Summary Financial Statements".

Opinion

In our opinion, the summary financial statements derived from the audited financial statements of the Organization for the year ended December 31, 2016 are a fair summary of those financial statements, on the basis described in the Note to the summary financial statements.

Delaitle LLP

Deloitte LLP Chartered Professional Accountants Licensed Public Accountants

May 29, 2017 Toronto, Ontario

2016 SUMMARY FINANCIAL STATEMENTS

2016 \$	2015 \$
	28,103,633
137, 840	157,488
30,781,118	28,261,121
4,784,632	4,805,620
21,549,927	20,055,952
42,685	11,260
26,377,244	24,872,832
-	42,685
26,377,244	24,915,517
480,074	421,804
2,923,800	2,923,800
1,000,000	-
4,403,874	3,345,604
30,781,118	28,261,121
	\$ 30,643,278 137,840 30,781,118 4,784,632 21,549,927 42,685 26,377,244 26,377,244 480,074 2,923,800 1,000,000 4,403,874

The note to the financial statement is an integral part of this financial statement.

2015

Summary statement of operations and changes in net assets for the year ended December 31, 2016	2016 \$	
REVENUE		
Contributions	20,232,901	

SAVE THE CHILDREN CANADA

REVENUE		
Contributions	20,232,901	16,521,963
Global Affairs Canada	33,114,064	35,434,947
International grants	9,076,151	8,146,858
Interest and other income	59,756	50,107
Amortization of deferred lease inducement	11,260	11,260
Bequests	207,524	509,078
TOTAL REVENUE	62,701,656	60,674,213
PROGRAM EXPENSES		
International	52,365,416	54,114,606
Canadian	1,549,522	451,849
	53,910,938	54,566,455
OPERATING AND OTHER EXPENSES		
Fundraising	2,391,693	2,363,360
Marketing	2,873,856	1,522,345
Unrealized capital loss	23,479	82,895
General administration	2,335,942	1,907,319
Amortization	81,140	185,452
	7,706,110	6,061,371
TOTAL EXPENSES	61,617,048	60,627,826
Excess of revenue over expenses for the year		
before the undernoted	1,084,608	46,387
Foreign exchange (loss) gain	(26,338)	1,236,682
Excess of revenue over expenses for the year	1,058,270	1,283,069
Fund balances, beginning of year	3,345,604	2,062,535
FUND BALANCES, END OF YEAR	4,403,874	3,345,604

Note to the Summary Financial Statements, December 31, 2016

Basis of presentation

Save the Children Canada (the "Organization") has prepared these summary financial statements to be included in its annual report. These summary financial statements present an aggregated view of the same information as contained in the audited financial statements, except for the statement of cash flows and the notes to the audited financial statements.

The audited financial statements can be obtained from the Organization, on request.





SAVE THE CHILDREN 2016 ANNUAL REPORT

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